

UNIVERSITY OF MEDICAL SCIENCES OF HAVANA  
International Relations Directorate

# University internationalization, a strategic axis at the UCMH




Osnabrück, diciembre 2024

# INTRODUCTION

- ▶ Internationalization is today one of the essential requirements in the strategy for the improvement of educational institutions, due to the contribution they make both from the point of view of knowledge, good practices, as well as the resources that are shared to raise the quality of higher education.

- ▶ The university as an institution, in order to achieve its maximum development and its essence of universality, has to be able to insert itself into the process of internationalization of higher education, as an intrinsic part of the cultural, scientific and academic globalization that takes place objectively on a global scale.

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- ▶ The internationalization of higher education occurs at three major levels: on a global scale, at the level of each country and within each institution.
  - ▶ The fundamental reasons that determine the internationalization of higher education can be political, economic, socio-cultural and academic.

- ▶ It must be a transversal process that involves the entire university community, integrating the international and intercultural dimension into the substantive functions of higher education.
- ▶ Its objective is to raise the academic and scientific quality of universities.



# OBJETIVOS DE DESARROLLO SOSTENIBLE

- ▶ 2030 Agenda
- ▶ In particular, Goal 4 on Quality Education states with regard to higher education: "to ensure equal access for all men and women to quality technical, vocational and higher education, including university education" and to "significantly increase the supply of qualified teachers, including through INTERNATIONAL COOPERATION for teacher training in developing countries; especially the least developed countries and small island developing States"

# International cooperation

Regulatory framework for International Cooperation  
Decree-Law No.16/2020 On International Cooperation

## MINISTRIES

Ministry of Foreign Trade and Foreign Investment

Resolution No. 365/2020 Standards for International Cooperation that Cuba offers (GOC-2020-773-085)

Resolution No. 366/2020 Standards for International Cooperation that Cuba Receives (GOC-2020-774-085)

Resolution No. 367/2020 Regulations of the Committee for the Management and Approval of International Cooperation Programs and Projects that Cuba Receives (GOC-2020-775-085)

# Regulatory framework for International Cooperation

Decree-Law No.16/2020 On International Cooperation

## MINISTRIES

### Ministry of Finance and Prices

Resolution No. 267/2020 Procedure to establish the accounting, financial, tax and price treatment related to the international cooperation that Cuba offers and receives (GOC-2020-776-085)

### Ministry of Public Health

Resolution No. 283/2020 (GOC-2020-777-085)

### Ministry of Labour and Social Security

Resolution No. 25/2020 Regulation on the Labor, Wage and Social Security Treatment of Workers Participating in the Execution of International Cooperation Actions (GOC-2020-778-085)



# Sources of funding, modalities and instruments

The international cooperation received is expressed in actions financed by a foreign party that represent an economic and social impact directed, fundamentally, to the strategic sectors.

**External sources:** multilateral, bilateral, governmental, and private

**Modalities:** Disaster or emergency relief, economic cooperation and technical cooperation

**instruments with which it is executed:** programs, projects, specific actions (donations), as well as actions for the management of resources.

# Sources of funding

## Funding Agencies and International Organizations



NACIONES UNIDAS



Agencia de Cooperación Internacional del Japón



EFMD



Organización de las Naciones Unidas para la Agricultura y la Alimentación - FAO



GLOBAL ENVIRONMENT FACILITY  
INVESTING IN OUR PLANET



Agencia Suiza para el Desarrollo y la Cooperación COSUDE



aecid  
Agencia Española de Cooperación Internacional para el Desarrollo



# INTERNATIONALIZATION INDICATORS

- ▶ Number of active agreements and memorandums of understanding between UCMH and counterparts abroad, in support of substantive processes.
- ▶ Number of international academic and scientific networks and associations in which one participates.
- ▶ Number of foreign undergraduate and postgraduate students at UCMH linked to inter-university cooperation agreements.
- ▶ Number of academic and student mobility actions:
  - Participation in events.
  - Scholarships.
  - Research stays: doctorates and technical assistance.
  - Intercultural exchanges.

# INDICADORES INTERNACIONALIZACIÓN

- Percentage of postgraduate programs with international projection:
  - Participation of foreign professors and students.
  - Academic and scientific mobility.
  - Joint programmes.
  - Virtual training and internationalized curriculum.
- Number of international projects with terms of reference and academic and scientific mobility.
- Value executed in international projects.
- Executed value for infrastructure and equipment in international projects.
- Number of scholarships abroad.

Cooperation Agreements 142

Countrys 39

Conventions 82      MoU 41

Letter of intention academic 19



# INTERNATIONALIZATION OF SCIENCE NATIONAL OPPORTUNITIES



# INTERNATIONALIZATION OF SCIENCE INTERNATIONAL OPPORTUNITIES



# INTERNATIONALIZATION OF SCIENCE POTENTIAL



Más de 14,301 foreign graduates,  
in more than 141 countries.

142 cooperation agreements, with more than 39  
countries.

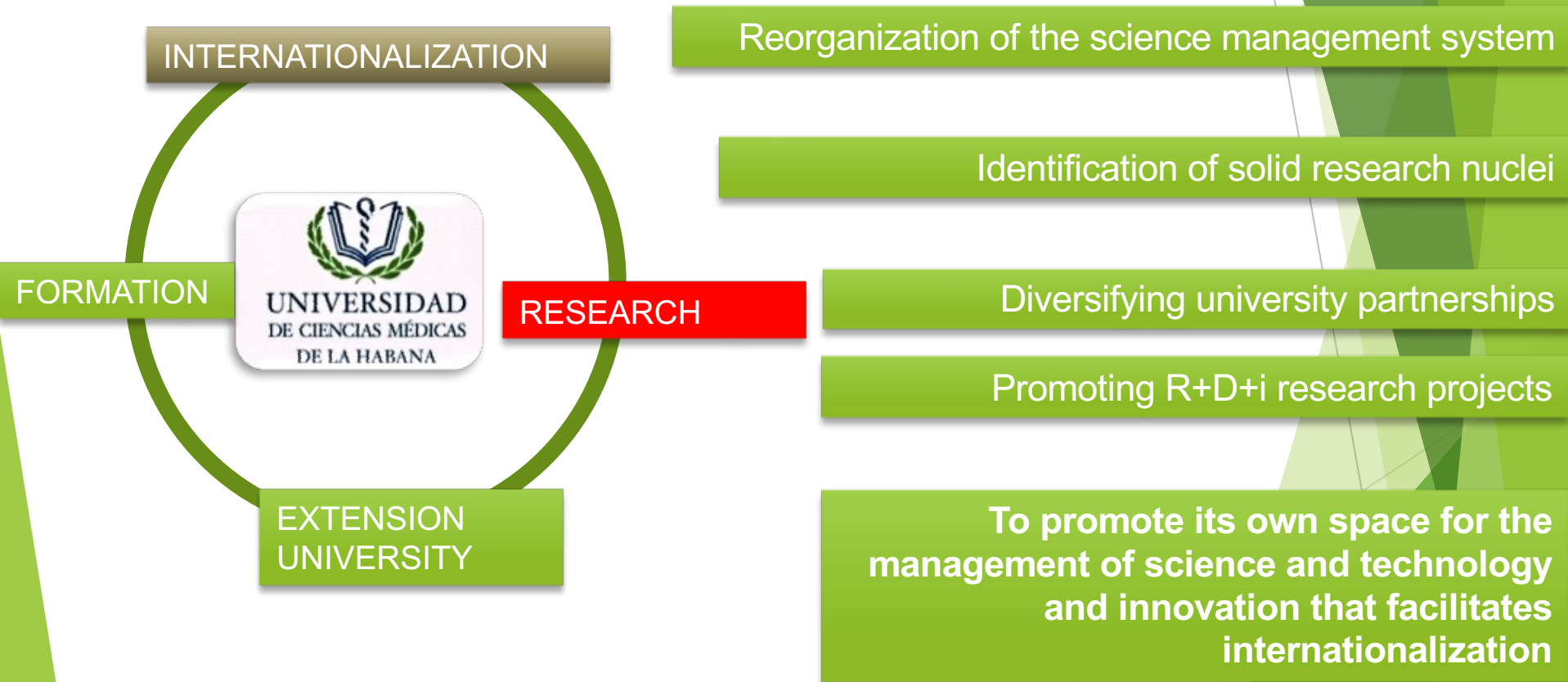
Project portfolio, with more than 80 proposals.  
"Research in Health Systems and Services"  
"Human Resource Development"

Strong links with the different actors in the economy

Network of science units (ECTI, UDI, pharmacological  
laboratories, Labelcel, Center of Sciences Basic,  
CIRAH



# INTERNATIONALIZATION OF SCIENCE HOW TO DO



SOLID AND SUSTAINABLE  
TRANSFORMATION OF SOCIETY



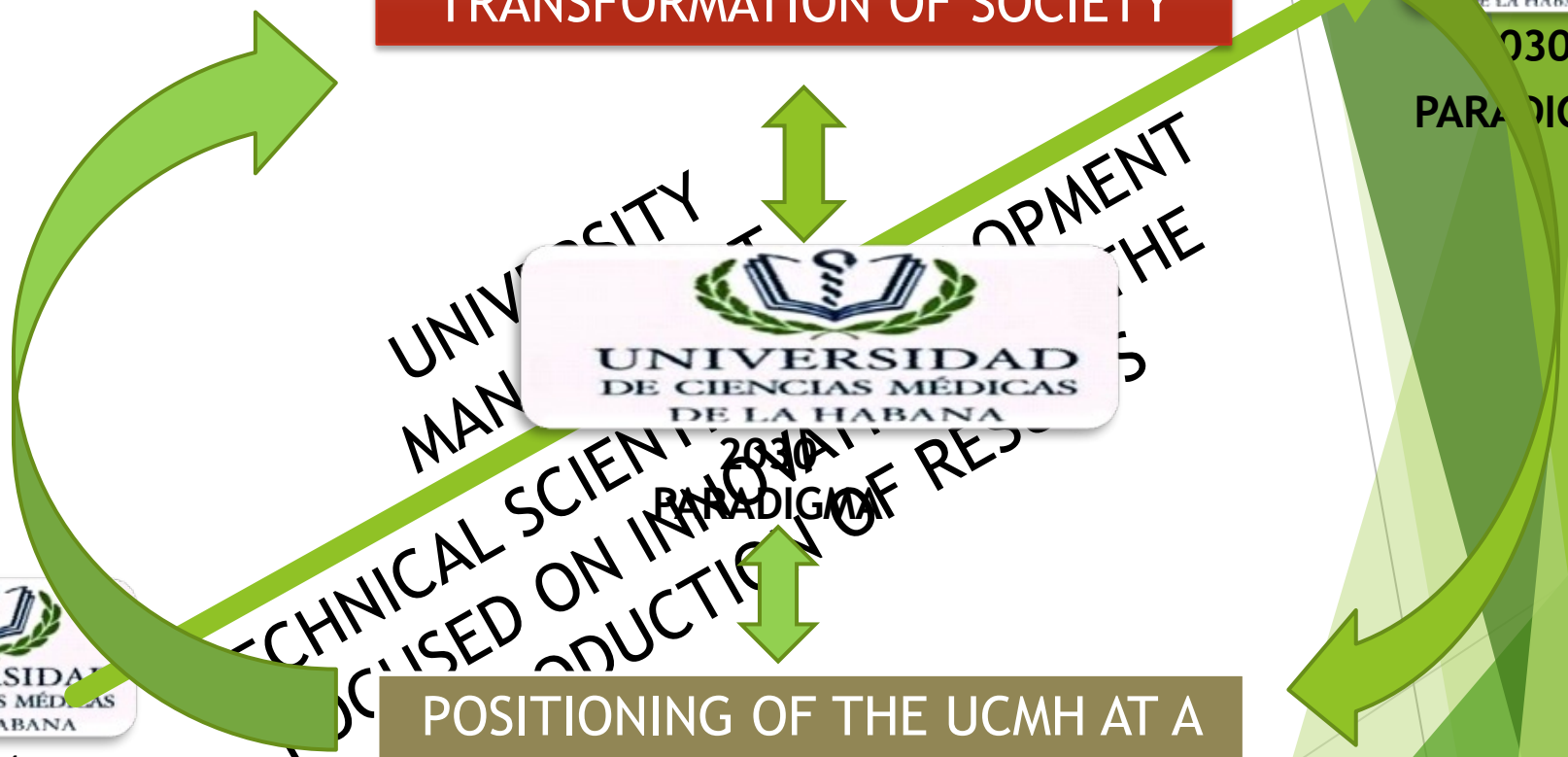
2030  
PARADIGM

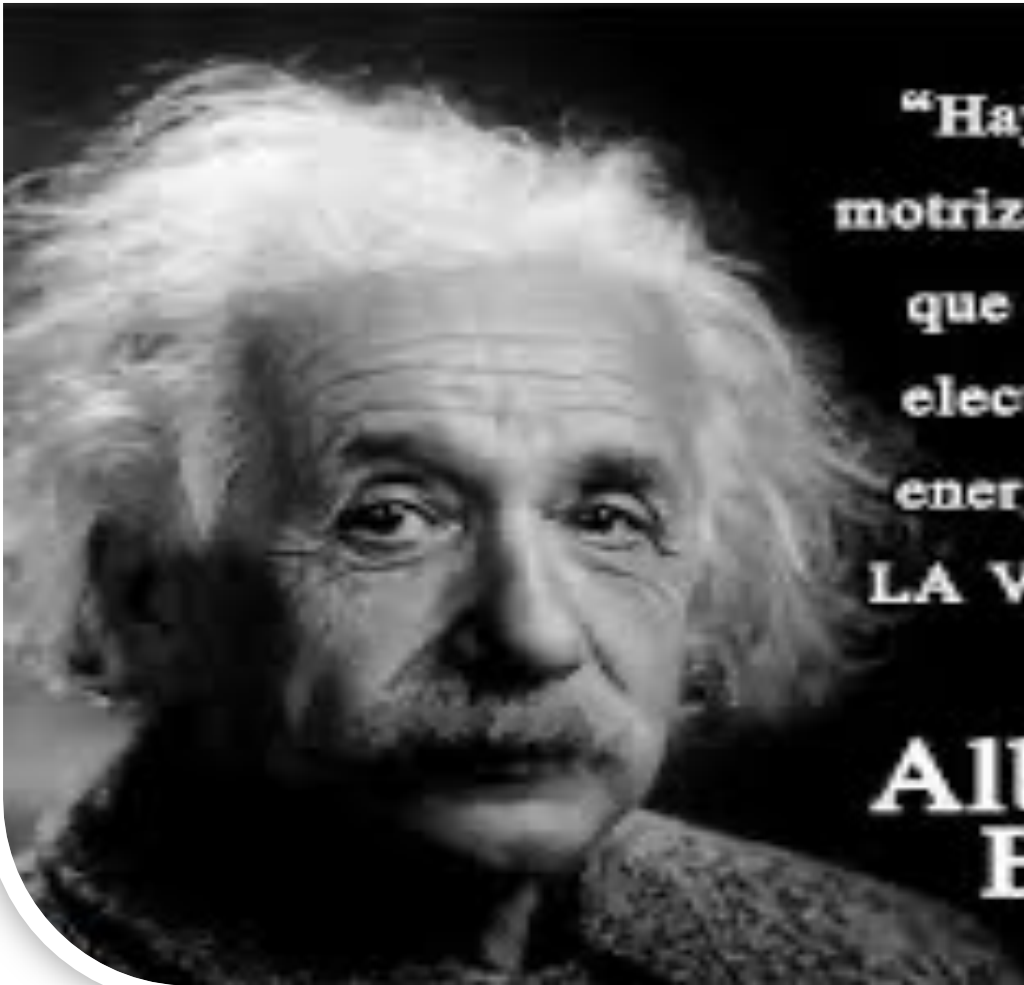


POSITIONING OF THE UCMH AT A  
NATIONAL AND INTERNATIONAL  
LEVEL



2024  
EXCELLENCE



A black and white portrait of Albert Einstein, showing his characteristic wild, white hair and a mustache. He is looking slightly to the right of the camera with a thoughtful expression. The portrait is set against a dark background and is framed by a white border with rounded corners.

**“Hay una fuerza  
motriz más poderosa  
que el vapor, la  
electricidad y la  
energía atómica:  
LA VOLUNTAD”**

**Albert  
Einstein**